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Attorneys for *Specially Appearing* Defendant HARRAH'S ENTERTAINMENT, INC.

UNITED STATES DISTRICT COURT  
SOUTHERN DISTRICT OF CALIFORNIA

JAMES M. KINDER,

Plaintiff,

vs.

HARRAH'S ENTERTAINMENT, INC. and  
DOES 1 through 100, inclusive,

Defendants.

CASE NO. 07 CV 2226 H (RBB)

Judge: Hon. Marilyn L. Huff  
Mag. Judge: Hon. Ruben B. Brooks

DECLARATION OF MICHAEL E.  
KOSTRINSKY IN SUPPORT OF  
*SPECIALLY APPEARING* DEFENDANT'S  
MOTION TO DISMISS

ACCOMPANYING DOCUMENTS:  
NOTICE OF MOTION AND MOTION;  
MEMORANDUM OF POINTS AND  
AUTHORITIES; DECLARATION OF  
MARIA C. ROBERTS; NOTICE OF  
LODGMET OF EXHIBITS; [PROPOSED]  
ORDER

Date: January 7, 2008  
Time: 10:30 a.m.  
Courtroom: 13

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1 I, Michael E. Kostrinsky, declare:

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3 1. I am the Chief Litigation Officer for Harrah's Operating Company, Inc. As such, I  
4 have personal knowledge of Harrah's Operating Company, Inc., its holdings and those of its  
5 affiliates and Harrah's Entertainment, Inc. I make this declaration based on that knowledge.  
6

7 2. *Specially Appearing* Defendant Harrah's Entertainment, Inc. is a Delaware  
8 corporation headquartered in Las Vegas, Nevada. It does not have offices in California; does not  
9 own property in California; does not have employees in California; and, does not conduct business  
10 in California.  
11

12 3. *Specially Appearing* Defendant Harrah's Entertainment, Inc. does not make  
13 telemarketing or other telephone calls to individuals in California using an automatic telephone  
14 dialing system, artificial or prerecorded voice, or otherwise. It also does not have employees who  
15 do this.  
16

17 I declare under penalty of perjury under the laws of the United States of America that the  
18 foregoing is true and correct. Executed this 28th day of November 2007, at Las Vegas, Nevada.  
19

20 /s/Michael E. Kostrinsky  
21 Michael E. Kostrinsky  
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